ERM Times

Council of Inspectors General on Integrity and Efficiency │ Enterprise Risk Management Working Group

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Quote of the Quarter:

"It is not the strongest or the most intelligent who will survive, but those who can best manage change."

- Charles Darwin

CIGIE ERM Working Group Sub-Groups

The March 5, 2018, meeting established the following four sub-groups to focus on key areas of interest to members. Sub-groups will share their progress at each meeting of the working group.

Implementing an ERM Risk Assessment Approach for Audit Planning Purposes

The Audit Planning Guide sub-group was created to establish a guide that helps OIG organizations of all sizes develop and implement a risk assessment process to support its audit plan. The process will incorporate ERM principals and individual agency/program risks in the assessment. The guide will facilitate compliance with OMB Circular A-123, Fraud Reduction and Data Analytics Act of 2015, CIGIE's Silver Book, and other applicable requirements.

- Chair: Shellie Purnell-Brown, FEC OIG
- Co-Chair: Jonelle Pianta, HUD OIG

Auditing ERM Implementation at Component Agencies

The goal of this sub-group is to identify criteria, share best practices, and develop guidance – including a proposed audit program – for OIG organizations seeking to audit ERM implementation at their component agencies.

- Chair: Rebecca Sharek, SEC OIG
- Co-Chair: TBD

ERM at small OIGs

The ERM at Small OIGs sub-group was created as a forum to:

A. discuss leading practices related to ERM implementation at small agencies,
B. collaborate and share resources on ERM-related projects when appropriate, and
C. provide input to the larger CIGIE community on the needs and unique challenges small OIGs face in implementing ERM.

- Chair: Dr. Mark Thorum, EXIM Bank OIG
- Co-Chair: Candace Matthews, NCUA OIG

Development of an ERM Practitioners' Guide

The Practitioner's Guide sub-group was created to establish a guide that helps OIG organizations of all sizes develop and implement an ERM Framework to identify and manage potential risk events that may impact the OIG mission goals and objectives, as well as a basic governance and management structure to oversee and implement risk management activities. The guide facilitate compliance with OMB Circular A-123, Fraud Reduction and Data Analytics Act of 2015, CIGIE's Silver Book and other applicable requirements.

- Chair: Dr. Temika Edward, DHS OIG
- Co-Chair: Jessica Southwell, DOL OIG
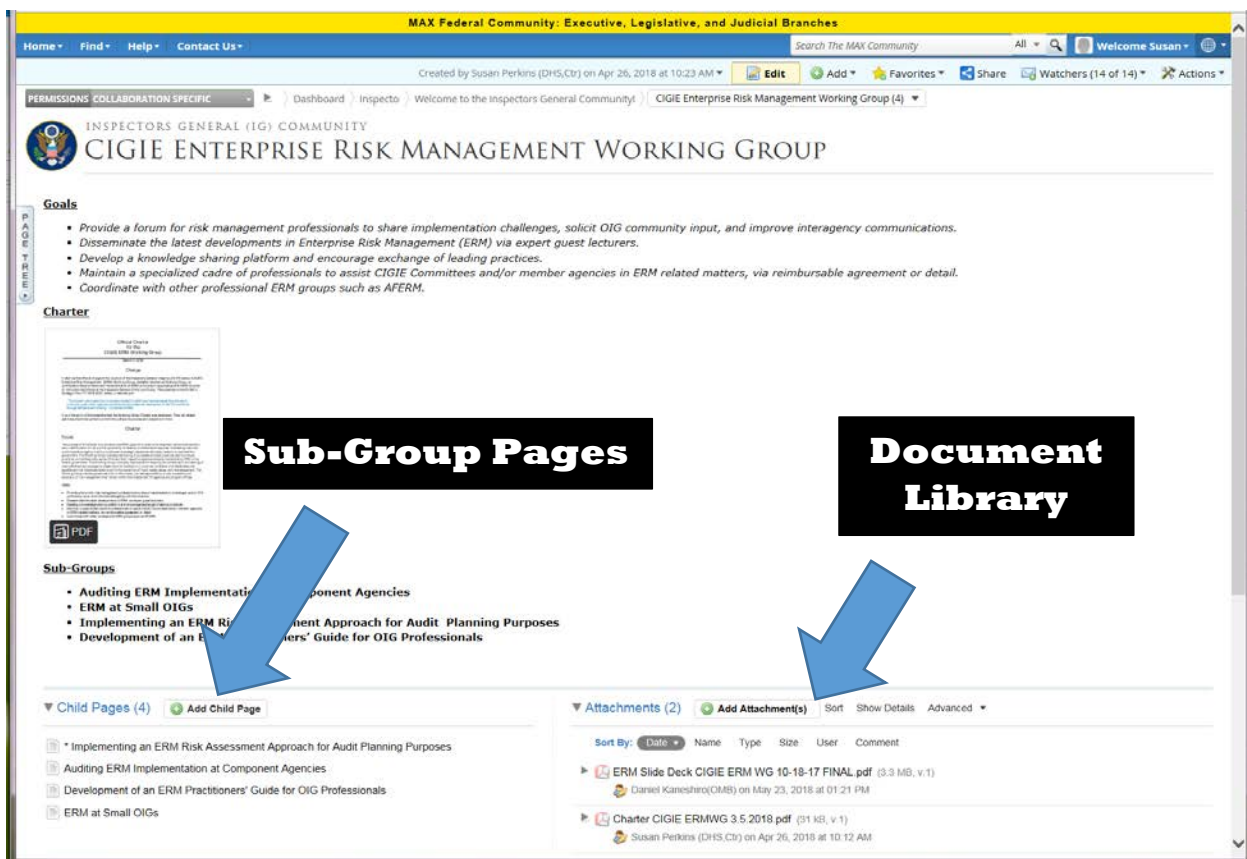
News from OMB: Changes with OMB A-123

Dan Kaneshiro, OMB

The 2018 revision to OMB Circular A-123, Appendix A to conform to policy changes made to the Circular itself in 2016 (Introduction of Enterprise Risk Management) and provide significant burden reduction to agencies by allowing management the flexibility to take a risk based approach to internal controls over reporting. The cover memorandum for the circular also includes a temporary requirement for agencies to develop Federal spending data quality plans to be considered as part of agencies' annual assurance statements. These plans are intended to improve the quality of the data provided to the public on USAspending.gov. Finally, this memorandum rescinds historic DATA Act guidance that was either overly burdensome and should be kept as best practice, or may have provided a confusing foundation for audit criteria externally.

OMB MAX

The CIGIE ERM Working Group is now leveraging OMB MAX to archive group documents, share documents, and facilitate information sharing during Sub-group activities. OMB MAX is a SharePoint based platform designed for use by Executive Branch agencies to transmit reports and documents to OMB. The system has the ability for users to upload and edit documents, to facilitate virtual communities of practices. It has functionality to limit or restrict access to authorized users on both parent and child pages.

For those in the ERM Working Group that do not have access to OMB MAX, we recommend exploring the Inspectors General Community and following the instructions to obtain a password to the site. For some users, a button designated for your OIG may display and expedite access: https://community.max.gov/pages/viewpage.action?pageId=566005293

Working Group Page

Sub-Group Pages

Document Library

The CIGIE ERM Working Group page may be accessed by clicking the dropdown box labeled "Welcome to the Inspectors General Community". Once selected, the new group page will display.

Currently, the Chairs and Co-Chairs of the Working Group and Sub-Groups have permissions to view and edit the main page. The site provides an opportunity to archive foundational documents, meeting minutes, and membership lists in a secure way. It also initiates the implementation of a primary group goal captured in the Charter:

"Develop a knowledge sharing platform and encourage exchange of leading practices."

If you do not currently have site permissions to edit the page, but have identified a document(s) that would benefit the group, please reach out to your Sub-Group Chair or Co-Chair, or contact OIG.SRM@DHS.OIG.GOV.

Upcoming opportunities: Events and Training

CIGIE ERM Working Group Quarterly Meeting

June 6, 2018 1:00 pm – 2:30 pm

Updates from sub-groups, briefing from OMB, and a training roadshow are on the agenda. For more information, email OIG.SRM@OIG.DHS.GOV.

Applying Analytics to ERM: Opportunities & Challenges with Tom Brandt, AFERM President-Elect

June 12, 2018 8:30 am – 10:00 am

Join Tom Brandt, Chief Risk Officer of the Internal Revenue Service, and President-Elect of the Association for Federal Enterprise Risk Management (AFERM), for a discussion of some of the top risks facing government and a look at how analytics can be applied at each stage of ERM, including risk identification, evaluation, and assessment, to the determination and selection of risk responses, and risk monitoring and reporting. Tom will also discuss the use of Key Risk Indicators as well as the IRS's Risk Acceptance Form & Tool (RAFT), which is used to help facilitate and document the consideration of risk in business decision-making in the context of the agency's risk appetite. The RAFT was highlighted in GAO's 2016 ERM Report of Good Practices in Managing Risk. https://www.aferm.org/events/gab-forum-june-2018/

AFERM June Luncheon

June 27, 2018 11:30 am - 1:30 pm

Please join us on June 27th at Clyde's of Gallery Place in Washington, DC for a panel discussion on how to be successful as a driver of ERM, no matter what your background is and where you are in your career. The panel will include individuals with a diverse technical background and cover how each of them applied their background to ERM, how they identified where they needed to enhance their skills or partner with individuals who complimented their skills, and how they have continued to grow and enhance their capabilities over time. Lunch will be provided and will include a salad and a roast chicken entrée. A vegetarian option will be available as well. 1 CPE will be awarded for attendance.
https://www.aferm.org/events/aferm-june-luncheon/

SACoP Meeting — Fraud Risk Industry Tips, Tools, and Techniques

July 11, 2018 2:00 pm - 4:00 pm

This AFERM Small Agency Community of Practice (SACoP) meeting will spotlight ERM and Fraud Risks with TBD.
https://www.aferm.org/events/sacop-meeting-fraud-risk-industry-tips-tools-and-techniques/

AGA: 2018 Professional Development Training

July 22, 2018 - July 25, 2018 8:00 am - 4:00 pm

This event is offered by AGA and is available for in-person or virtual attendance. 24 CPEs will be awarded. Top-notch speakers from federal, state, local, academia and the private sector will share key findings and educational experiences to augment your knowledge and enhance your skills. This is an opportunity to network, connect, collaborate, and engage with industry experts and government financial management colleagues facing the same or similar issues, and exchange ideas to bring back to your organization.
https://www.agacgfm.org/PDT/PDT-Home.aspx

RIMS 2018 Annual Conference & Exhibition

October 29, 2018

RIMS 2018 Annual Conference & Exhibition is the premier event for the risk management community. If you have risk management responsibilities, GO BIG and join RIMS in San Antonio this April.
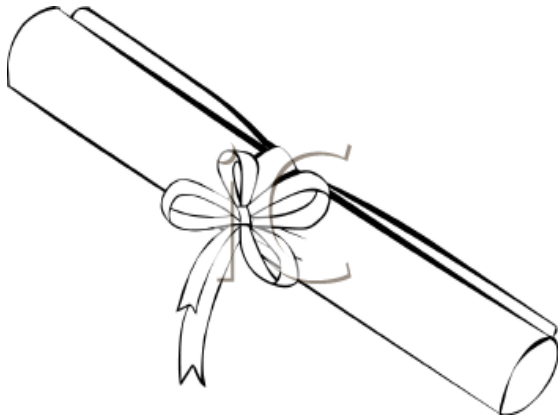https://www.rims.org/RIMS2018

2018 AFERM Summit

Oct. 30 & 31, 2018

The AFERM Summit Committee is actively planning another stellar set of presentations for this year's 11th Annual Summit theme Innovate, Integrate, Motivate: Shaping the Future of ERM in the Public Sector.

https://www.aferm.org/events/2018-summit/

Certifications in Enterprise Risk Management

The George Washington University Center for Excellence in Public Leadership Certificate Program in Enterprise Risk Management in Government

The CERTIFICATE PROGRAM at the George Washington University is designed to provide you with the fundamental concepts and processes, principles, tools and techniques of ERM in the context of organizational change. The program will not only help you develop your knowledge of the ERM process, procedures and skills, but also enable you to apply the coursework to a practical application relevant to your organization. WWW.GWU.EDU/CEPL

RIMS-CRMP-FED Microcredential

You now have the opportunity to be at the forefront of ERM professionals demonstrating their knowledge of ERM and its application in the federal government with the new RIMS-CRMP-Fed credential. When you earn the RIMS-CRMP-Fed, you'll be a holder of the RIMS-Certified Risk Management Professional (RIMS-CRMP) certification—which tests the application of ERM knowledge—as well as the federal government risk management micro-credential. https://www.RIMS.org/RIMS-CRMP-Fed

For more information about the CIGIE ERM Working Group, send us an email at:

OIG.SRM@oig.dhs.gov